To Think Deeply about Simple Things was a motto of Arnold Ross, founder of the Ross Mathematics Program. Ross’s philosophy has provided inspiration for many content-based professional development programs, each with its own personality and design, including the Summer School Teacher Program (SSTP) at the Park City Mathematics Institute (PCMI) and the PROMYS for Teachers Program (PfT) at Boston University.

PCMI, sponsored by the Institute for Advanced Study with major funding from Math for America, is a three-week summer program for those involved in mathematics: research mathematicians, graduate students, undergraduate faculty, undergraduate students, and precollege teachers.

The SSTP has been an integral part of PCMI from the beginning. Since 2001, the mathematics course has been designed for precollege teachers by a collaborative of teachers, educators, and mathematicians from PfT. The SSTP course meets for 14 two-hour sessions during which the teachers investigate an aspect of mathematics loosely related to the overall mathematical theme of that summer’s PCMI.

This book is based on the program from 2013, Probability and Games. This course leads participants through an introduction to probability and statistics, with particular focus on conditional probability, hypothesis testing, and the mathematics of election analysis. These ideas are tied together through low-threshold entry points including work with real and fake coin-flipping data, short games that lead to key concepts, and inroads to connecting the topics to number theory and algebra. The connection to PCMI’s overall mathematical theme of 2013 (Geometric
Analysis) is through a focus on a very interesting problem: the probability that two randomly-chosen integers share no common factors. Geometric approaches are used to visualize this problem and many others that emerge from it.

The Design of the Course

The central feature of the SSTP course is a set of intricately sequenced questions that engage participants in doing mathematics in ways that exemplify the Common Core Standards for Mathematical Practice. What’s important here is the structure of the program, because the program is not a “course” in the traditional sense. The materials provide participants with the opportunity for authentic mathematical discovery—participants build mathematical structures by investigating patterns, use reasoning to test and formalize their ideas, offer and negotiate mathematical definitions, and apply their theories and mathematical machinery to solve problems. Through this experience, participants develop habits of mind for thinking about and doing mathematics, deepening their mathematical intuition, sense-making, and reasoning skills.

The problem sets are separated into three sections: Important Stuff, Neat Stuff, and Tough Stuff. The problems in Important Stuff contain the fundamental concepts that should enable everyone to move forward. The problems in Neat Stuff and Tough Stuff are there for those who are curious or looking for a challenge.

The distinguishing features of the program have stayed constant over the years:

**Teachers as professionals** These materials are designed and implemented by practicing teachers in collaboration with mathematicians and mathematics educators. Experienced teachers mentor teachers new to the program by acting as “table leaders.” The connections between the program and the teaching profession are real, because teachers are involved at every level.

**Serious mathematics connected to secondary teaching** Each experience is designed to connect to the mathematics teachers use in their professional lives. This “applied” mathematics is sometimes around underpinnings that will end up in the hands of students. But it may also take up mathematics that...
helps teachers put the topics in their curricula into the broader mathematical landscape.

**Experience before formality** Participants experience first-hand the effectiveness of struggling with new ideas and connections before they are brought to closure. The role of the instructor is to pull together the participants at several points to collate conjectures, logical arguments, and extensions. With help from those around them, teachers refine and prove their own conjectures, sometimes over the course of several days. This style of learning, emblematic of the intent of the *Common Core’s Standards for Mathematical Practice*, has had an immense effect on how teachers approach their own classes and how they view the discipline they teach.

The goal of the PCMI teacher program is to provide teachers with opportunities to:

- deepen their understanding of mathematics,
- reflect on the practice of teaching, and
- serve as mathematical resources for their colleagues.

All of this has worked. Exit reviews of the summer programs and in-depth interviews by external evaluators of teachers from varying backgrounds and school systems have provided evidence that the program has helped hundreds of teachers become more effective in—and more satisfied with— their professional lives. According to one evaluation report, many participants have been influenced by PCMI to revise their roles as teachers, acting more as facilitators, rebalancing how much time they allow students to talk versus talking themselves, and giving students more responsibility for their own learning. They consciously change the ways they question students and answer questions, and make reasoning and sense making a core goal of their instruction.

While these materials were developed for use at the SSTP, they have been piloted in other settings and have been successfully adapted for use as a capstone course for preservice mathematics teachers and as an elective in a mathematics or mathematics education program where students did one problem set per week. While the course does not replace standard number theory or group theory courses, it prepares students to take such courses, with the problem sets building towards a mathematical conclusion. The materials could be used as a course in a grad-
uate program or summer institute for teachers, or in a variety of different professional development configurations. Intermediate conclusions typically occur every four or five problem sets, so a shortened course might consist of the first four problem sets or the first nine problem sets. In settings where credit is offered, some instructors have assigned projects or reports on specified readings related to the work. While the mathematics may seem appropriate only for teachers with a strong mathematical background, it was designed to provide all teachers with a rich mathematical experience, regardless of their backgrounds.

Navigating the Problem Sets

To allow access for multiple levels of experience, any topic in algebra or beyond is approached as though it is newly encountered. For example, the work on modular arithmetic starts from beginning principles with no incoming requirements. Generalizations come from repeated iterations of examples, not from an initial exposure. Many learners find their first answers by testing options, and when an unusual one comes along, they use the patterns from their previous work to figure out what might happen in this new case. In some cases, the proof uses all of the key ideas from the openers (boxed problems). The problems are not built to support a lecture but rather deliberately constructed for students to pursue a general solution over time, with the goal of enabling learners to build their own understanding from the problems as they work through them.

Note that because the problems are carefully crafted to let the mathematics unfold through the experience of actually doing the work, facilitators should do all of the problems, at least in Important Stuff, themselves before engaging students so as to anticipate students’ thought processes and to encourage them during explorations and discoveries.

A few things are important about how the materials are structured:

- The boxed openers are meant to be answered just like the rest of the problems. They are boxed because they are intended to be more important than others. A general note: keep looking forward in the problem sets. The solutions do not go immediately for proof, but rather the course tends to let ideas sit for a while.
• There are problem categories: Important Stuff, Neat Stuff, Tough Stuff, and maybe other stuff sometimes. All the mathematics that is central to the program can be found and developed in the Important Stuff. That’s why it’s Important Stuff.

• As mentioned earlier, the materials provide experience before formality, where the participant uses examples to build intuition. Definitions and theorems appear as capstones, not foundations.

• The problems should lead to the appropriate mathematics rather than requiring it. The same goes for technology: the problems should lead to the appropriate use of technology rather than requiring it.

• The problems have multiple points of entry where everyone, regardless of the level of confidence or experience, can begin.

• The materials have a low threshold and a high ceiling—they allow everyone to experience success and are also designed so that participants will feel challenged regardless of skill or experience level.

• The problems explicitly link different content areas and encourage participants to seek multiple representations and solutions.

• A problem presented from one perspective (algebraically, say) may be repeated in another (geometrically, for example).

• The problems often foreshadow key ideas that are not introduced formally until later problem sets.

• The problems repeat and connect throughout all of the sets. A goal is to have the participants look for connections rather than being surprised when they notice relationships.